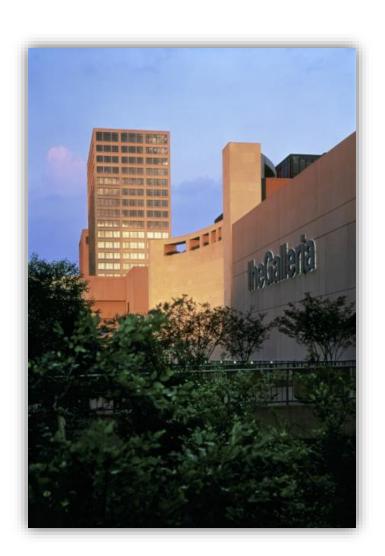


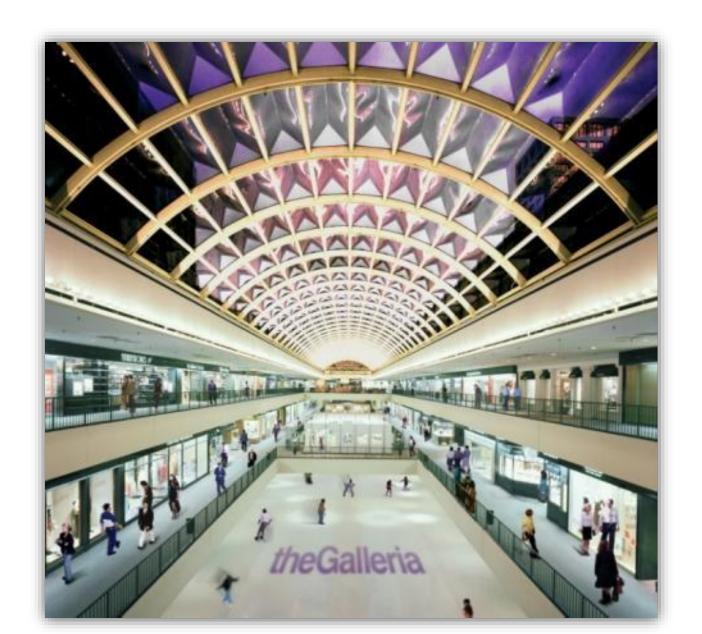
Houston, TX

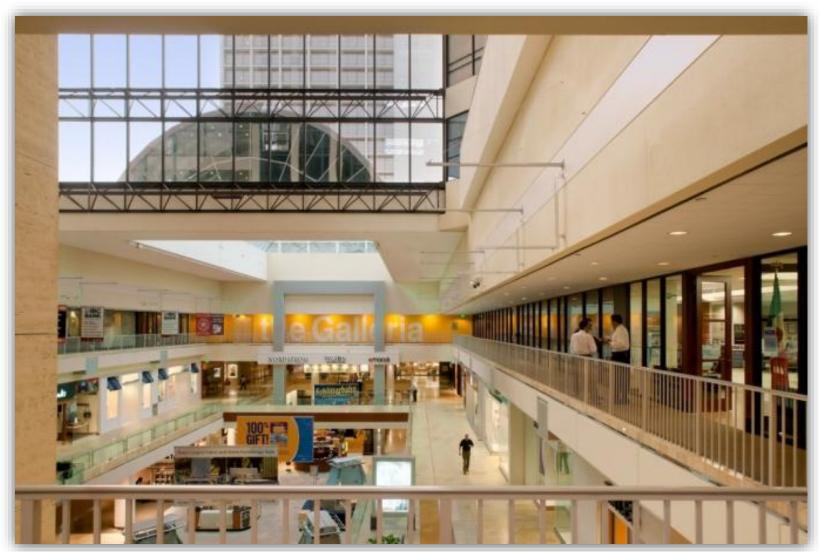


- 52-acre site in southwest Houston
- 3,000,000 sq ft mixed-use complex
- Complex includes:
 - More than 300 fine stores and restaurants
- Two Westin Hotels with a combined total of 900 rooms
- Three office towers totaling in excess of one million sq ft
- Olympic-size ice skating rink
- Galleria Tennis and Athletic Club, a private social and athletic club

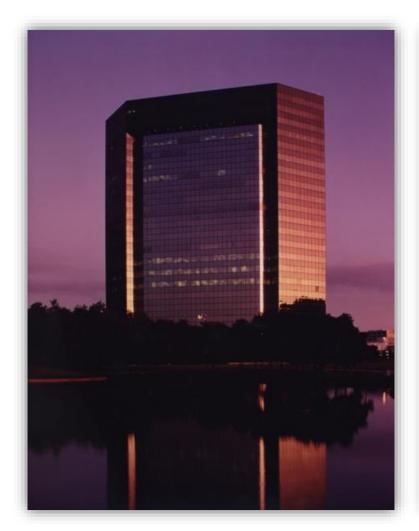






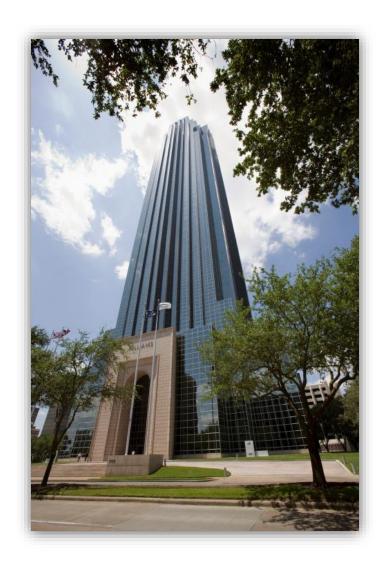


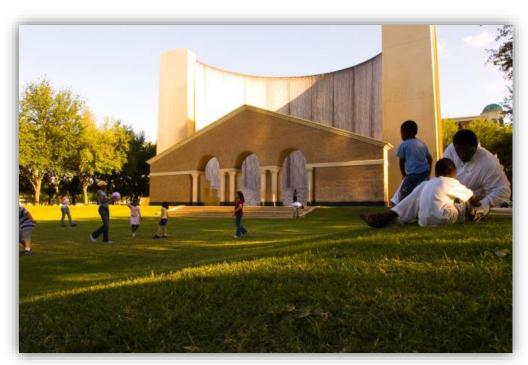
Houston Galleria, Lakes on Post Oak





Houston Galleria, Williams Tower and WaterWall Park





Diagonal Mar BARCELONA, SPAIN



Diagonal Mar

- 84-acre site in Barcelona
- 3,700,000 sq ft mixed-use complex
- Complex includes:
 - A 936,460 sq ft shopping center
 - 54,000 SF elevated terrace
 - Five residential towers totaling 1.7 million sq ft
 - Three office buildings totaling 613,000 sq ft
 - Three hotels totaling 624,000 sq ft
 - A convention center
 - Public Diagonal Mar Park, whose 41 acres make it the third-largest park in Barcelona



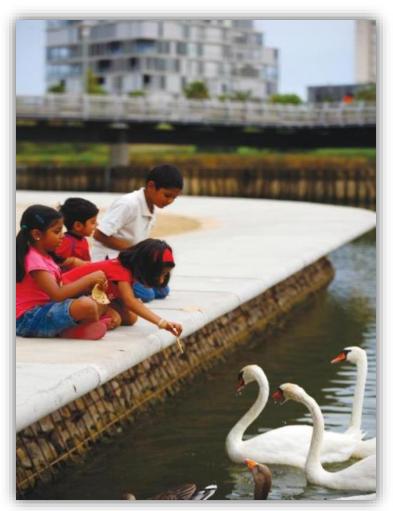


Diagonal Mar

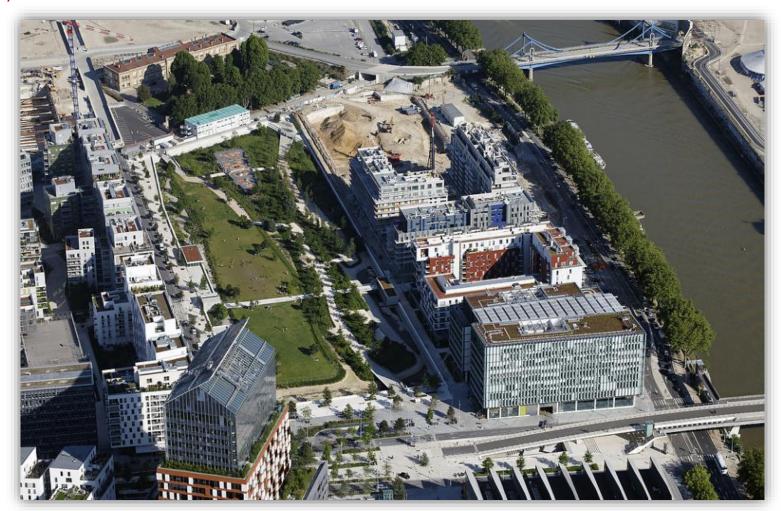


Diagonal Mar





Renault PARIS, FRANCE





Renault Site, In and Around the Seine

- 131-acre site southwest of Paris
 - Trapèze 92.66 acres
 - Ile Seguin 28.42 acres
 - Meudon Land 9.88 acres
- Complex includes:
 - 653,000 sq m of office, residential, retail and public facilities
 - Housing for more than 40,000 people
 - 60 to 80 commercial buildings
 - Green spaces and communal squares



















Porta Nuova MILAN, ITALY



- 86-acre site in Milan, Italy
- 2,700,000 sq ft mixed-use complex
- Complex includes:
 - New public park, 2nd largest in Milan
 - 20 high-rise buildings totaling more than one million sq ft
 - Retail, service, restaurant and exhibition spaces totaling 400,000 sq ft
 - Residential accommodations totaling 400 plus units
 - Cultural and community centers
 - A 160,000 sq ft hotel
 - First LEED®-rated buildings in Milan

















CityCenterDC WASHINGTON, DC



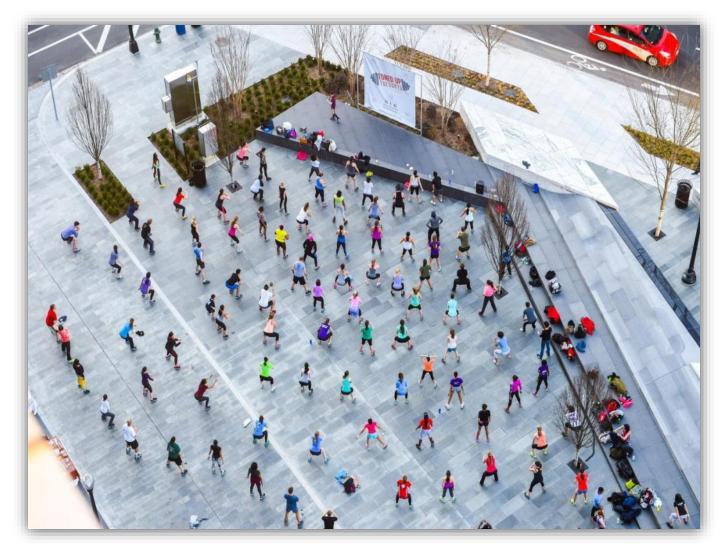
- 10-acre site in the heart of downtown Washington, DC
- 2,500,000 sq ft mixed-use complex
- Complex includes:
 - Luxury Retail 295,000 sq ft
 - Apartments 458 units
 - Condominiums 216 units
 - Office 515,000 sq ft
 - Hotel 350 rooms
 - Public Spaces: 1.5-acres
- Received one of the country's first Gold Certifications under the USGBC's LEED Neighborhood Development program











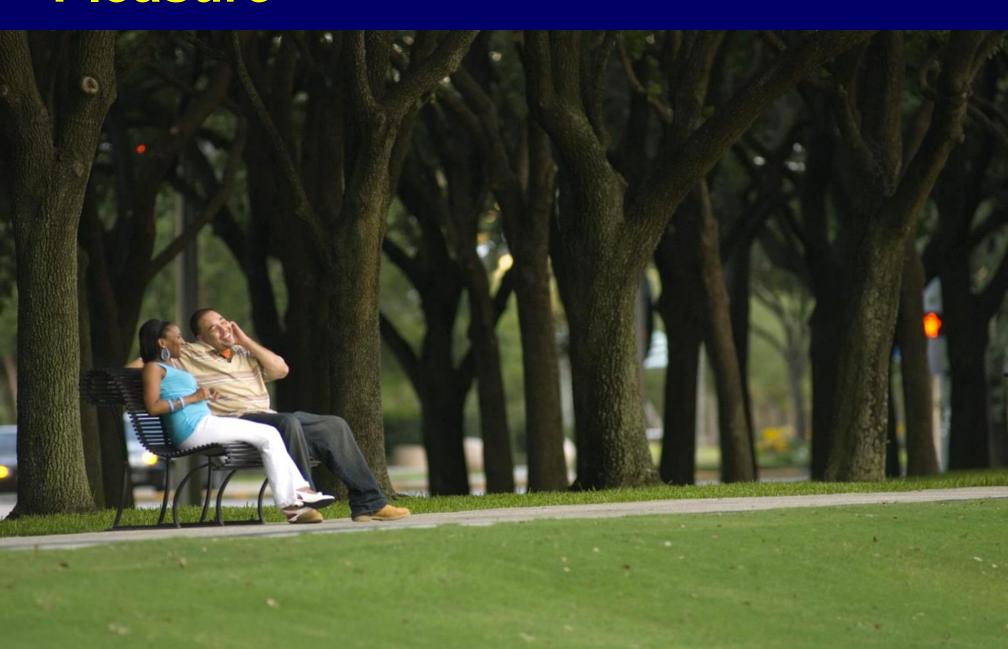




Uptown Houston is one of the world's great urban centers that connects business with pleasure, energy with grace and style with substance.



Pleasure



Grace



Substance



Uptown Houston

Premier Mixed-Use Urban Community











Uptown Houston

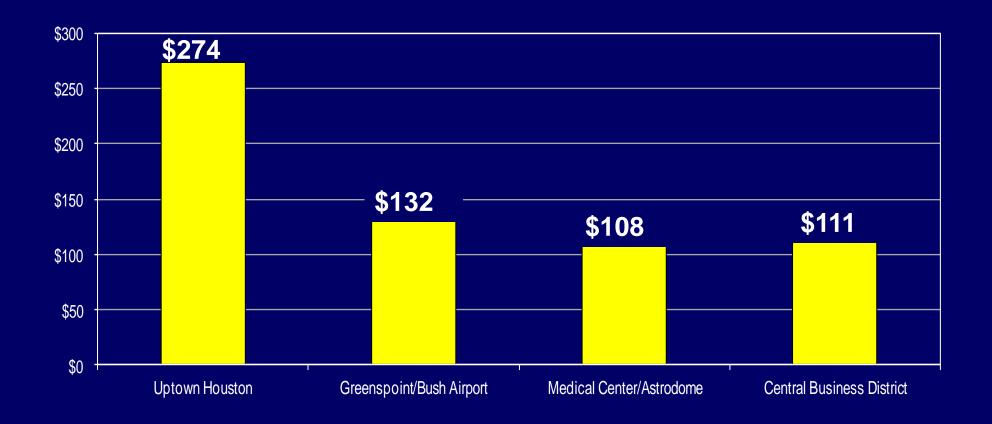
- Set Standards
- Maniacal Commitment to Standards
- Unrelenting Enforcement of Standards

Hotel Market

More than 31 hotels with 7,100 rooms



2012 Hotel Room Revenues (\$ millions)



Source: State of Texas, Office of the Comptroller

Retail Market

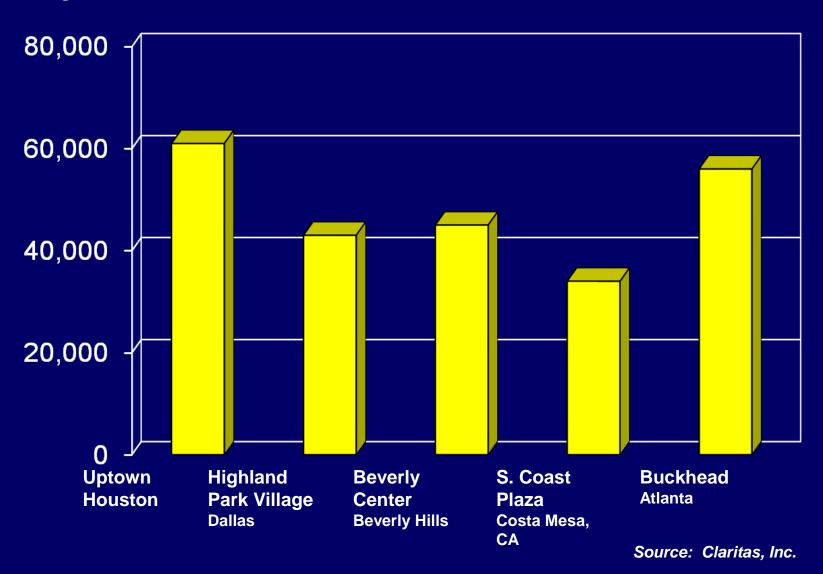
More than 5 million square feet of retail, dining and entertainment





Average Income

Per capita income within a three-miles radius



Office Market
23.7 Million Square

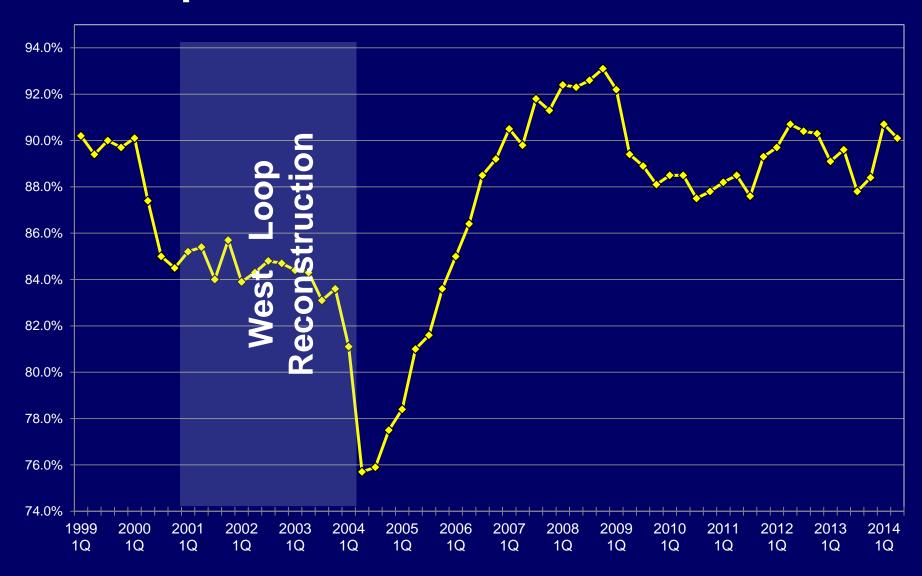








Uptown Office Market OccupancyClass A Space



Residential Market

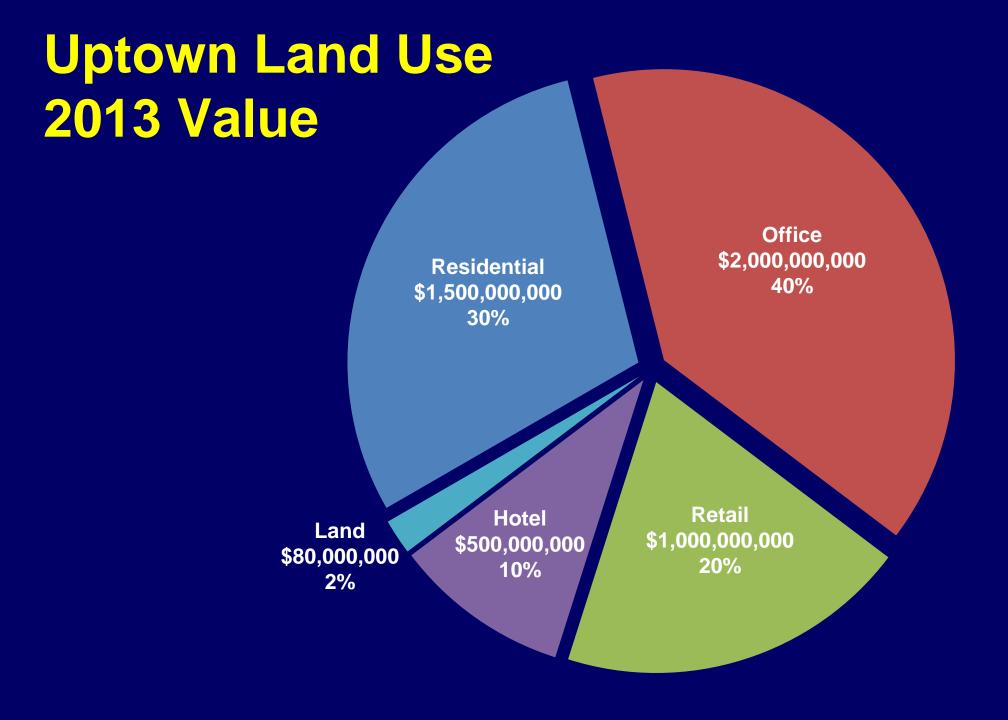
35 Projects Since 2000



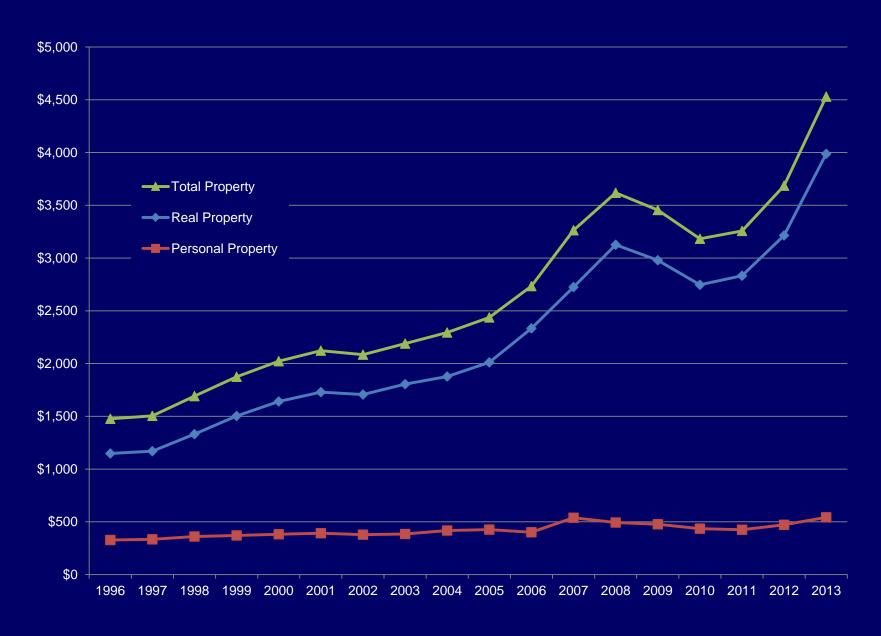






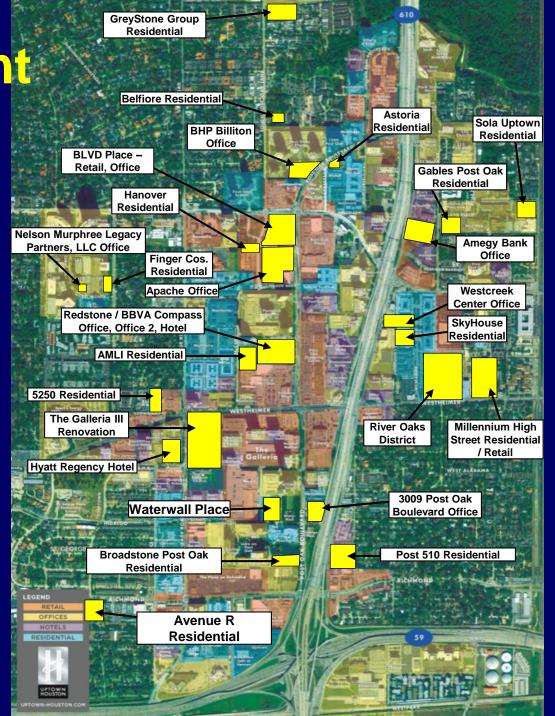


Historical Taxable Value (in Millions)



New Development

- Retail
- Hotel
- Residential
- Office





What Is Uptown Houston?

Special Districts and TIRZs

Why Special Districts?

- Address specific community needs with fair and equitable funding
- Stimulate economic development to benefit residents, businesses and jurisdictions
- Directed by stakeholders
- Serving Houston at the neighborhood level

Design Standards

- Accessibility
- Identity
- Community

AccessibilityCompletion of the West Loop



Accessibility
Greening the West Loop



Accessibility

Greening the West Loop – Hidalgo Park











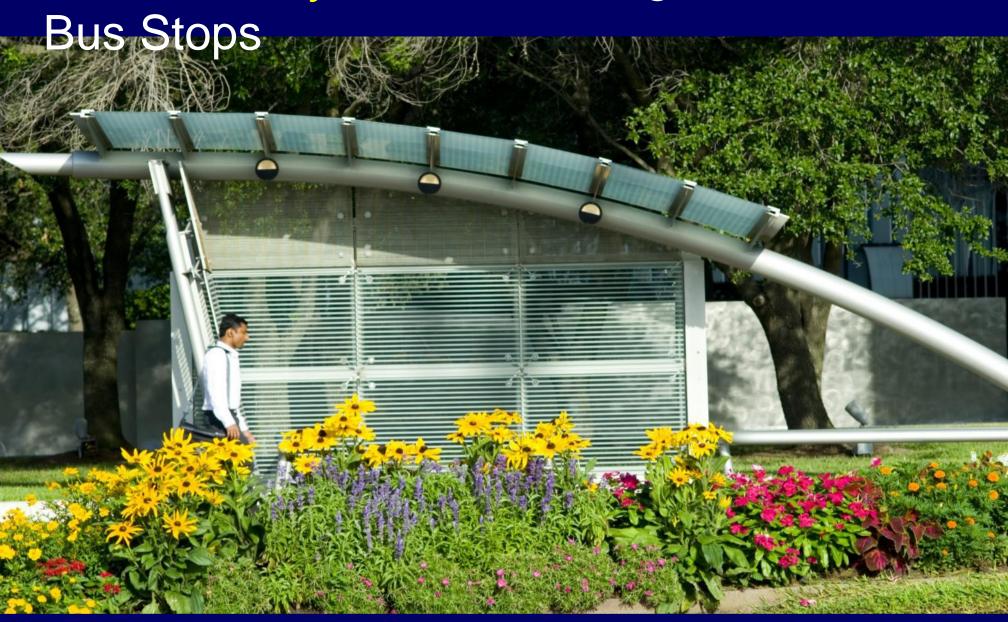


Accessibility – Street Signage





Accessibility - Traffic Management







Identity Beautification













